



INTER CA – MAY 2018

Sub: Financial Management

Topics – Capital Structure, Cost of Capital, Capital Budgeting, Risk Analysis in Capital Budgeting, Leasing Decision, Dividend Decision.

Test Code – M10

Branch: THANE (RT) Date: 24.12.2017

(50 Marks)

Note: All questions are compulsory.

Question 1 (6 marks)

1. Computation of NPV (2 marks)

Particulars	₹ Lakhs
Annual Sales	600.00
Less: Operating Costs per Annum	(400.00)
Net Cash Surplus per annum	200.00
Annuity Factor for 5 Years at 10%	3.791
Present Value of Cash Inflows [Annuity Factor 3.791 x Annual Cash Inflow ` 80]	758.8
Less: Initial Investment	(500.00)
Net Present Value	258.8

2. Sensitivity Analysis (6 marks)

Factor	Revised Value at which NPV = 0	Sensitivity = $\frac{\text{Revised Value} (-) \text{Base Value}}{\text{Base Value}}$
Initial Invt.	Since NPV should be 'Nil' the DCF should be equal to initial Invt. Hence, Revised Initial Invt = DCF itself = ` 758.8 Lakhs	$\frac{758.20 (-) 500.00}{500.00} = 51.64\%$
Annual Sales	Required: To compute Target Annual Sales at which NPV=0 Let Required Annual Sales = 'X' [(x - 400) x 3.791] = Initial Investment 500. On solving, X = 531.89 Req'd Annual Sales = `531.89 Lakhs.	$\frac{531.89 (-) 600.00}{600.00} = 11.35\%$ Note: Only Absolute Change is considered.
Operating Costs	Required: To compute Variable Costs at which NPV = 0 Let Required Variable Costs = 'C'. [(600 - V) x 3.791] = Initial Investment 500. On solving, V = 468.11 Req'd Variable Costs = `468.11 Lakhs	$\frac{468.11 (-) 400.00}{400.00} = 17.03\%$

Question 2 (8 Marks)

Note : Discount Rate from Lessee's perspective = After Tax Cost of Debt = 15% x (1-0.35) = 9.75%

1. Computation of Net Present Cost under Lease option (1 mark)

Particulars	Rs.
Annual Lease Rental	3,34,000
Less: Taxes at 35%	(1,16,900)
	2,17,100
PV of Outflow (Leasing Option) = Rs.2,17,100 x Annuity Factor at 9.75% for 5 years = 3.814	8,28,019

2. Computation of Tax Savings on Depreciation (3 marks)

Year	Opg.WDV	Depreciation at 15%	Clg.WDV	Tax Savings @35%
1	10,00,000	1,50,000	8,50,000	52,500
2	8,50,000	1,27,500	7,22,500	44,625

3	7,22,500	1,08,375	6,14,125	37,931
4	6,14,125	92,119	5,22,006	32,242
5	5,22,006	78,301	4,43,705	27,405

Note : Closing WDV =Rs. 4,43,705 = assumed as Salvage Value.

Year	Opg. Principal	Interest at 15%	After Tax Interest	Principal	Tax Saving	Total Cash Flows	DF@ 9.75%	Discounted Cash Flow
(1)	(2)	(3)	(4)	(5)	(6)	(7)=(4)+(5)-(6)	(8)	(9)=(7)x(8)
1	10,00,000	1,50,000	97,500	2,00,000	(52,500)	2,45,000	0.911	2,23,195
2	8,00,000	1,20,000	78,000	2,00,000	(44,625)	2,33,375	0.830	1,93,701
3	6,00,000	90,000	58,500	2,00,000	(37,931)	2,20,569	0.756	1,66,750
4	4,00,000	60,000	39,000	2,00,000	(32,242)	2,06,758	0.689	1,42,456
5	2,00,000	30,000	19,500	2,00,000	(27,405)	1,92,095	0.628	1,20,636
5	Salvage Value (assumed to be equal to Closing WDV)					(4,43,705)	0.628	(2,78,647)
	Net Present Value of Outflows							5,68,091

Total Cash Flows =After Tax Interest +Principal Installment –Tax Savings on Depreciation (3 marks)

Conclusion : Borrow and Purchase option than mode of acquiring than Leasing mode of acquiring the asset, since the Net Present Value of Outflow I slower. (1 mark)

Question 3 (8 Marks)

1. Rules for Optimal Dividend Policy as per Walter's Formula

Relationship	Optimal Dividend Policy
Return on Investment (R) >Cost of Equity (K _e)	Zero Payout
Return on Investment (R) <Cost of Equity (K _e)	100%Payout

2. Evaluation of company 's Present Dividend Policy(4 marks)

$$(a) \text{Present Return on Investment} = \frac{\text{Earnings}}{\text{Equity Capital}} = \frac{4,00,000}{(40,000 \text{ Shares} \times 100)} = 10\%$$

$$(b) \text{Present } K_e = \frac{1}{\text{PE Ratio}} = \frac{1}{12.5} = 8\%$$

(c) Since $R > K_e$, Company is a Growth Firm, and optimal Dividend Payout is Zero".

(d) Since the Company has dividend Payout, i.e. $\frac{3,20,000}{4,00,000} = 80\%$, it is **not** following the Optimal Policy.

3. Market Price of Share (Walter's Model)(4 marks)

Earnings Per Share(E)	Rs.4,00,000 ÷40,000=Rs.10	Cost of Equity (K _e)	8%
Dividend Per Share (D)	EPS Rs.10 x Payout 80% =Rs.8	Return on Investment (r)	10%

Value per share	When Payout =Zero	When Payout =Rs. 8
Value per Share = $\frac{D+(E-D)\frac{r}{K_e}}{K_e}$	$\frac{Rs.0+(Rs.10-Rs.0)\times\frac{0.10}{0.08}}{0.08} = 156.25$	$\frac{Rs.8+(Rs.10-Rs.8)\times\frac{0.10}{0.08}}{0.08} = 131.25$

Question 4 (8 Marks)

(b) Computation of Discounted Payback Period, Net Present Value (NPV) and Internal Rate of Return (IRR) for Two Machines

Calculation of Cash Inflows (1 mark)

	Machine – I
	Machine – II

		(₹)	(₹)
Annual Income before Tax and Depreciation		3,45,000	4,55,000
Less : Depreciation			
Machine – I:	10,00,000 / 5	2,00,000	-
Machine – II:	15,00,000 / 6	-	2,50,000
Income before Tax		1,45,000	2,05,000
Less: Tax @ 30 %		43,500	61,500
Income after Tax		1,01,500	1,43,500
Add: Depreciation		2,00,000	2,50,000
Annual Cash Inflows		3,01,500	3,93,500

Year	P.V. of Re.1 @12%	Machine – I			Machine – II		
		Cash flow	P.V.	Cumulative P.V.	Cash flow	P.V.	Cumulative P.V.
1	0.893	3,01,500	2,69,240	2,69,240	3,93,500	3,51,396	3,51,396
2	0.797	3,01,500	2,40,296	5,09,536	3,93,500	3,13,620	6,65,016
3	0.712	3,01,500	2,14,668	7,24,204	3,93,500	2,80,172	9,45,188
4	0.636	3,01,500	1,91,754	9,15,958	3,93,500	2,50,266	11,95,454
5	0.567	3,01,500	1,70,951	10,86,909	3,93,500	2,23,115	14,18,569
6	0.507	-	-	-	3,93,500	1,99,505	16,18,074

Discounted Payback Period for:

Machine - I

$$\begin{aligned}
 \text{Discounted Payback Period} &= 4 + \frac{(10,00,000 - 9,15,958)}{1,70,951} \\
 &= 4 + \frac{84,042}{1,70,951} \\
 &= 4 + 0.4916 \\
 &= 4.49 \text{ years or 4 years and 5.9 months}
 \end{aligned}$$

2 marks

Machine - II

$$\text{Discounted Payback Period} = 5 + \frac{(15,00,000 - 14,18,969)}{1,99,505}$$

$$= 5 + \frac{81,431}{1,99,505}$$

$$= 5 + 0.4082$$

$$= 5.41 \text{ years or 5 years and 4.9 months}$$

Net Present Value for:

Machine – I

$$\text{NPV} = ₹ 10,86,909 - 10,00,000 = ₹ 86,909$$

2 marks

Machine – II

$$\text{NPV} = ₹ 16,18,074 - 15,00,000 = ₹ 1,18,074$$

Internal Rate of Return (IRR) for:

Machine – I

$$\text{P.V. Factor} = \frac{\text{Initial Investment}}{\text{Annual Cash Inflow}} = \frac{10,00,000}{3,01,500} = 3.3167$$

PV factor falls between 15% and 16%

Present Value of Cash inflow at 15% and 16% will be:

$$\text{Present Value at 15\%} = 3.353 \times 3,01,500 = 10,10,930$$

$$\text{Present Value at 16\%} = 3.274 \times 3,01,500 = 9,87,111$$

2 marks

$$\text{IRR} = 15 + \frac{10,10,930 - 10,00,000}{10,10,930 - 9,87,111} \times (16 - 15)$$

$$= 15 + \frac{10,930}{23,819} \times 1 = 15.4588\% = 15.46\%$$

Machine - II

$$\text{P.V. Factor} = \frac{15,00,000}{3,93,500} = 3.8119$$

Present Value of Cash inflow at 14% and 15% will be:

$$\text{Present Value at 14\%} = 3.888 \times 3,93,500 = 15,29,928$$

$$\text{Present Value at 15\%} = 3.785 \times 3,93,500 = 14,89,398$$

$$\text{IRR} = 14 + \frac{15,29,928 - 15,00,000}{15,29,928 - 14,89,398} \times (15 - 14)$$

$$= 14 + \frac{29,928}{40,530} \times 1 = 14.7384\% = 14.74\%$$

(ii) Advise to the Management

Ranking of Machines in terms of the Three Methods

	Machine - I	Machine - II
Discounted Payback Period	I	II
Net Present Value	II	I
Internal Rate of Return	I	II

1 mark

Advise: Since Machine - I has better ranking than Machine - II, therefore, Machine - I should be selected

Question 5 (8 marks)

	(Rs.in lakhs)
Equipment Cost	150
Working Capital	25
	175

Calculation of Cash Inflows: (3 Marks)

Years	1	2	3-5	6-8
Sales in units	80,000	1,20,00	3,00,000	2,00,000
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Contribution@Rs.60 p.u	48,00,000	72,00,000	1,80,00,000	1,20,00,000
Fixed cost	16,00,000	16,00,000	16,00,000	16,00,000
Advertisement	30,00,000	15,00,000	10,00,000	4,00,000
Depreciation	15,00,000	15,00,000	16,50,000	16,50,000
Profit/(loss)	13,00,000	26,00,000	1,37,50,000	83,50,000
Tax @50%	NIL	13,00,000	68,75,000	41,75,000
Profit/(loss)after tax	(13,00,000)	13,00,000	68,75,000	41,75,000
Add: Depreciation	15,00,000	15,00,000	16,50,000	16,50,000
Cash inflow	2,00,000	28,00,000	85,25,000	58,25,000

Computation of PV of Cash Inflow(4 Marks)

Year	Cash inflow(Rs.)	PV Factor@12%	(Rs.)
1	2,00,000	0.893	1,78,600
2	28,00,000	0.797	22,31,600
3	85,25,000	0.712	60,69,800
4	85,25,000	0.636	54,21,900
5	85,25,000	0.567	48,33,675
6	58,25,000	0.507	29,53,275
7	58,25,000	0.452	26,32,900
8	58,25,000	0.404	23,53,300
Working Capital	15,00,000	0.404	40,400
(A)			2,73,21,450
Cash Outflow:			
Initial Cash Outlay	1,75,00,000	1.000	1,75,00,000
Additional Investment	10,00,000	0.797	7,97,000
(B)			1,82,97,000
Net Present Value(NPV) (A-B)			90,24,450

Recommendation :Accept the project in view of positive NPV.(1 mark)

Question 6 (8 Marks)

Working Notes:

1. Capital employed before expansion plan:	(Rs.)
Equity shares (Rs.10 x80,000 shares)	8,00,000
Debenture {(Rs.1,20,000/12) x100}	10,00,000
Retained earnings	18,00,000
Total capital employed	<u>36,00,000</u>

(1/2 mark)

2.Earnings before the payment of interest and tax(EBIT):

	(Rs.)
Profit(EBT)	6,00,000
Add: Interest	<u>1,20,000</u>
EBIT	<u>7,20,00</u>

(1/2 mark)

3.Return on Capital Employed (ROCE):

$$\text{Roce} = \frac{\text{EBIT}}{\text{Capital employed}} \times 100 = \frac{\text{Rs. 7,20,000}}{\text{Rs. 36,00,000}} \times 100 = 20\%$$

(1 mark)

4.Earnings before interest and tax (EBIT) after expansion scheme: (1 mark)

After expansion, capital employed =Rs.36,00,000+Rs.8,00,000
=Rs.44,00,000

Desired EBIT =20% x Rs.44,00,000=Rs.8,80,000

(i) Computation or Earnings per Share (EPS) under the following options: (4 Marks)

	Present	Expansion scheme Additional funds raised as	
		Debt	Equity
	(Rs.)	(Rs.)	(Rs.)
Earnings before Interest and Tax(EBIT)	7,20,000	8,80,000	8,80,000
Less: Interest –Old capital	1,20,000	1,20,000	1,20,000
-New capital	-	96,000 (Rs.8,00,000 x12%)	-
Earnings before Tax(EBT)	6,00,000	6,64,000	7,60,000
Less: Tax(50%of EBT)	3,00,000	3,32,000	3,80,000
PAT	3,00,000	3,32,000	3,80,000
No. of shares outstanding	80,000	80,000	1,60,000
Earnings per share(EPS)	3.75	4.15	2.38
	$\left(\frac{\text{Rs. 3,00,000}}{80,000}\right)$	$\left(\frac{\text{Rs. 3,32,000}}{80,000}\right)$	$\left(\frac{\text{Rs. 3,80,000}}{160,000}\right)$

(ii) Advise to the Company :When the expansion scheme is financed by additional debt, the EPS is higher .Hence, the company should finance the expansion scheme by raising debt.**(1 Mark)**

Question 6 (4 Marks)

Explain the major consideration in capital structure planning?
